

Appendix A
Slough Wellbeing Board
Annual Report
2015 - 2016

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**Slough Wellbeing Board
Annual Report 2015 – 2016**

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1. Introduction

It gives me great pleasure to introduce the first annual report of Slough's Wellbeing Board (SWB).

This report takes a look at some of the key achievements of the Board and detailed aspects of its work during the period 1 April 2015 to 31 March 2016. The report also includes a brief retrospective of our early work, focusing on the significant journey undertaken to reach this point, and looks at the exciting road ahead.

The Board operated in shadow form from 1 April 2012 to 31 March 2013 and was formally established as a committee of the council on 1 April 2013, following the implementation of the Health and Social Care Act 2012. This legalisation introduced many major reforms to health services and the structure of the NHS. At the heart of these changes was a desire to tackle a growing population, increasing life spans and people living longer with more complex and interdependent needs, all against a backdrop of scarce public resources.

The Board's role is to improve the health and wellbeing of residents and act as a high level strategic partnership for the borough. This means collaborating with others to address the issues that cannot be solved by any single organisation and taking actions that not only narrow Slough's health inequalities but also address a range of wider, more cross cutting social and economic issues that impact on resident's wellbeing, such as:

- Slough's local economy and job market
- Supporting children and families
- Developing a vibrant housing sector
- Fostering safer communities
- Building a better environment/place

The Board's current work programme is therefore designed around encouraging integrated working across all of the borough's health and social care systems and influencing other key partnerships and agencies to tackle the wider determinants of health through their plans and actions. To support this, the Board's current Joint Strategic Needs Assessment (JSNA) and Joint Wellbeing Strategy (SJWS), contain a series of recommendations to increase collaboration, encourage local action and improve service delivery so that services are responsive to resident's needs and patients and care users receive the right package of health and social care at the right time and delivered seamlessly.

2015/16 has been an extremely busy year for the Board: the wider health and social care agenda is seeing a rapid change, with increasing expectations from service users and unprecedented pressure on resources. Nonetheless, the Board is firmly committed to ensuring that health and social care provision is planned and delivered to best meet the needs of the residents of the borough. The Board does not underestimate the size of the task ahead but all partners are committed to working together to provide innovative and affordable solutions to the opportunities and challenges facing us.

I am pleased to be able to showcase the Board's achievements so far and which are helping to make Slough a more attractive, healthier and safer place to live and work and where first class services is provided to those who need it.

Looking to the future, the Board is reviewing its role and purpose to ensure that it is able to take more of a strategic view of the issues facing Slough by drawing on the expertise of its membership from sectors outside of health and social care. A refreshed SJWS will be produced during 2016 to identify the outcomes that the wider network of partners can achieve together.

Councillor Rob Anderson
Chair of Slough's Wellbeing Board

2. Who are we?

The Health and Social Care Act 2012 required local authorities to create Health and Wellbeing Boards as a forum where leaders from across the health and social care system work together to improve the health and wellbeing of local residents and reduce health inequalities. This was part of wider plans to modernise the NHS. These Boards are intended to help communities understand and have a greater say in how health and social care services meet their needs.

Partnership working at the heart of what we do

Slough has a proven track record of working closely with partners from the various sectors both at the strategic and operational levels. Between 2001 – 2012, Slough Forward, the borough's Local Strategic Partnership (LSP) Board brought together organisations from across Slough and developed some of the borough's earliest combined strategies, including its Sustainable Community Strategy.

The origins of Health and Wellbeing Boards

As early as 2010 the government set out its intention to strengthen the role of local government in local health services. It announced that health and wellbeing boards would be established across the country to encourage local authorities to work with NHS partners in organising and providing joined up health and local government services. The proposals to establish local health and wellbeing boards were confirmed as part of the Health and Social Care Act 2012.

Evolution of Health and Wellbeing Boards

Health and wellbeing boards are now a function of local authorities by law. They are the forums for key leaders from health and care systems to work together to improve the health and wellbeing of their local population and to reduce local health inequalities. Health and wellbeing boards should:

- Ensure strong democratic legitimacy and involvement across the health and social care systems;
- Provide system leadership across health and social care;
- Strengthen relationships between health and social care providers;
- Encourage the development of more integrated commissioning of services.

Slough's Wellbeing Board was established as a shadow Wellbeing Board in April 2012. A comprehensive programme to support its transformational development and help shape its future ways of working, competencies and structures was pursued throughout 2012/13. This process culminated in Board being effectively established as a committee of the council in April 2013.

In order to ensure that Slough Forward's focus on the wider determinants of health, which are key to improving the wellbeing of Slough's residents, was not lost during this transitional process, a number of the priorities which formed a part of Slough Forward's Sustainable Community Strategy (and its delivery groups) were incorporated into the Board's subsequent Joint Wellbeing Strategy (SJWS) and Priority Delivery Groups (PDGs) structure.

The Board has a small core statutory membership as set out in the legislation, but additional members have been appointed by the council and/or by the Board itself. The following organisations/sectors were represented on the Board in 2015/16:

- Healthwatch Slough
- NHS England
- Public Health, Berkshire
- Royal Berkshire Fire and Rescue Service
- Slough Borough Council
- Slough's business sector
- Slough's Council for Voluntary Service
- Slough's Clinical Commissioning Group
- Thames Valley Police

The Board is unique as a committee of the council in that officers and external representatives can be appointed to it, as full voting members. A list of the names of members of the Board is attached at Appendix 1.

The Board meets every eight weeks and its meetings are open to the public.

3. What do we do?

The Board has a number of core statutory responsibilities in relation to health, public health and social care. These include:

- Improving health and wellbeing and narrowing the gaps in health inequalities.
- Assessing the needs of Slough's population through the Joint Strategic Needs Assessment (JSNA)¹.
- Agreeing the Slough Joint Wellbeing Strategy (SJWS) that reflects the priorities identified in the JSNA and undertaking strategic monitoring, evaluation and refresh.
- Providing strategic priorities through the SJWS to help align commissioning intentions. Specifically that Slough Borough Council's plans for commissioning and Slough's Clinical Commissioning Group's (CCG's) Commissioning Plan² are informed by the SJWS and JSNA.

¹ Joint Strategic Needs Assessments (JSNAs) analyse the health needs of populations to inform and guide commissioning of health, wellbeing and social care services within local authority areas. The main goal of a JSNA is to accurately assess the health needs of a local population in order to improve the physical and mental health and well-being of individuals and communities. The NHS and upper-tier local authorities have had a statutory duty to produce an annual JSNA since 2007.

² CCG's are required to prepare a commissioning plan before the start of each financial year that sets out how they plan to discharge their duties under sections 14R (improvement in quality of services), 14T (reducing inequalities), 14Z2 (public involvement and consultation), and

- Encouraging health, social care and health related services to work in an integrated way.
- Working with partners to identify opportunities for future joint commissioning.
- Leading on signing off the Better Care Fund Plan (BCF).
- Ensuring that strategic issues arising from the Slough Adults Safeguarding Board (SASB) and Slough Local Safeguarding Children's Board (SLSCB) inform the work of the Wellbeing Board.
- Receiving the annual report of the SASB and SLSCB and ensuring partners respond to issues pertinent to the Wellbeing Board.
- Publishing and maintaining a Pharmaceutical Needs Assessment (PNA)³; for Slough.
- Requesting information from any individual member of the Wellbeing Board that is needed to deliver on the Board responsibilities.
- Involving Healthwatch Slough and the local community in the shaping of health and wellbeing services.
- Considering and contributing to the debate at a local strategic partnership level about issues which affect health and wellbeing and local health inequalities, such as housing, the environment and education services.
- Complying with further statutory and other agreed responsibilities as required.

4. Getting started – a retrospective of early collaboration and the Board's first two years of activity

The following provides a brief summary of the Board's early work:

2013/14

The Board's first year of formal activity focused on building relationships between partners, understanding the complex architecture of both a reconfigured NHS and the local authority, increasing understanding of the multiplicity of services commissioned and provided and their interdependencies and taking the first steps towards creating integrated service. Early work also included carrying out, in conjunction with Board members, the development of a JSNA and PNA for the borough for 2013/14, Slough CCG's Commissioning Plan for 2014 – 2017 and the implementation of a Slough Joint Wellbeing Strategy (SJWS) for 2013 – 2016.

A list of all the issues discussed in 2013/14 can be found at Appendix 2.

2014/15

The second year of activity continued to build upon the work that the Board had carried out in year 1. The Board focused on monitoring delivery of the shared

223H to 223J (financial duties) under the NHS Act 2006. The CCG must publish the plan and give a copy to each relevant Health and Wellbeing Board.

³ The Health and Social Care Act 2012 Act transferred responsibility for preparation of PNA's to Health and Wellbeing Boards. The PNA presents a picture of community pharmacies and other providers of pharmaceutical services, reviewing services currently provided and how these could be utilised further. Community pharmacies can support the health and wellbeing of the population of Slough in partnership with other community services and GP practises. The PNA is also a tool for NHS England and local commissioners to support the decision making process for pharmacy applications and ensure that the services they provide address local needs. In addition to NHS contracts, Slough's pharmacy services support the Wellbeing Board in achieving the health priorities and outcomes outlined in its joint Wellbeing Strategy. Their contributions include signposting, screening, awareness raising, management of medicines and support with monitoring and self-care. In the future, community pharmacists could become involved in more targeted care, working closely with other health and social care providers.

priorities and increasing its knowledge and influence of existing and developing strategies. It also started to consider what integration might look like in practise in Slough. Self evaluation ensured that the Board's architecture and governance arrangements were robust and fit for purpose. Key pieces of work included:

- ***The Prime Minister's Challenge Fund (PMCF)*** – The PMCF was announced in October 2013 as a way to improve access and innovation in the delivery of GP services. 16 local GPs and their practices worked with local patients on a plan called *Steps to the Future* for improving primary care services across Slough. They listened to what patients said about how things could be improved and put together a bid for funding which included a range of initiatives (such as different practices working together to provide longer opening hours in the evening and weekends, different ways for patients to talk to their GP, improving links with the community and support for patients with long term conditions). This bid was successful and the 16 participating practises were awarded £2.95 million in additional funds to operate a seven day service. These services have now been running for well over a year now and provide routine appointments from 9am to 5pm on Saturdays and Sundays, and on weekdays from 8am to 8pm. The scheme has also proved popular with patients, the public and with GPs, and has helped reduce unplanned emergency admissions to Accident and Emergency.
- ***Better Care Fund (BCF)*** - The BCF was announced by Government in June 2013. The purpose of the Fund is to speed up the local integration of health and social care so that people can have personalised care closer to home. This should, in turn, reduce the number of unplanned admissions to hospitals. The Fund pools a number of separate budgets previously held by Slough's Clinical Commissioning Group (CCG) and the council for a range of health and social care provisions including reablement, carers' breaks and disabled facilities grants. When the Fund was announced, each health and wellbeing board was asked to produce a local plan by April 2014 (for rollout from April 2015) to demonstrate how health and social care partners would deliver personalised care. The council and Slough's CCG have worked together to develop a BCF plan for the borough, which focuses on delivering increasingly high quality, value for money services and tangible outcomes for patients and service users. Implementation is being overseen by the BCF Delivery Group and BCF Joint Commissioning Board with issues escalated to the Wellbeing Board, Slough CCG's Governing Body and full Council, as appropriate. The Fund provides £8.762 million of funding in 2015/16, through a pooled budget agreement for local spending on health and social care with progress regularly reported to the Board. Initiatives during 2014/15 included an independent information and advice service and practical support and activities to promote self management, peer support, prevention and the use of personal budgets. As part of the transformation programme, Slough CCG and the council also embarked on a programme to ensure patients, their families and carers, plus health and social care practitioners are empowered and enabled to make the right choice and access the most appropriate service to meet their needs.
- ***Preparing for the implementation of the Care Act*** – Throughout 2014/15 the Board also prepared for the introduction of the Act in April 2015. Partner's policies and procedures were revised to ensure that they were compliant with the

new legislation. Training and other learning opportunities were used to help embed a person centred approach and put service users at the heart of our decision making. A number of major projects were also completed to provide support for carers, allow for the introduction of deferred payment agreements for care home costs and improve access to information, advice and independent advocacy.

- **The council's Five Year Plan** – The council's Five Year Plan 2015-2019 was developed using the evidence base of the JSNA and the Slough Story. It sets out the focus of the council's work around eight outcomes. These collectively support the priorities of the SJWS. The Five Year Plan therefore effectively represents the contribution of the council to the delivery of the Wellbeing Board's priorities for Slough.

A list of all the issues discussed in 2014/15 can be found at Appendix 3.

5. Activities and achievements in 2015/16

Slough Wellbeing Board has the responsibility to facilitate improvements in the health and wellbeing of the boroughs' population in order to achieve the Board vision of a place "Where people are proud to live, where diversity is celebrated and where residents enjoy fulfilling, prosperous and healthy lives".

The Wellbeing Board's SJWS includes five overarching priorities to help make Slough a better place to live, work and visit by 2028:

- **Health - Slough will be healthier with reduced inequalities, improved wellbeing and opportunities for our residents to live positive, active and independent lives.**

Despite some recent and noticeable improvements in health and life expectancy the gap between in health outcomes between those at the top and bottom ends of the borough's town's social scale remains large and in some wards continues to widen. The borough's health and social care providers have a key part to play in contributing to the delivery of the Wellbeing Board's continuing health inequality outcomes.

- **Economy and Skills - Slough will be an accessible location, competitive on the world stage with a sustainable and varied business sector and strong knowledge economy, supported by a local workforce who has the skills to meet local businesses' changing needs.**

Slough's economic conditions remain both fast changing and optimistic. The global financial crisis and recession which followed placed pressure on some of our businesses and on our local economy. Fortunately we have left this period in reasonably good economic shape and now have a thriving £9 billion economy and ambitious plans for the future. We continue to be one of the top three most productive towns in the UK outside London and are home to the highest concentration of European head quarters in the UK. Companies continue to locate to Slough because of our location, accessibility to valuable markets and highly competitive and dynamic business environment. We cannot be complacent though: our Economic Development Plan for Growth

highlights the need for us to improve and build on what's been achieved so far and use our strengths to maintain our resilience in the face ongoing financial and economic pressures. In particular, we must ensure that Slough continues to be the premier location of choice for businesses of all sizes to locate, start, grow and stay. [Our Smart City ambitions will further develop the ICT sector by promoting engagement and partnership opportunities in exploring solutions for more effective council service delivery.] There is also a continuing need to ensure that local people have access to the towns many employment opportunities. Our Economic Development Plan for Growth has helped improve the job prospects of [hundreds/thousands] of local people in the two years since it was launched. Local action continues to be directed to raise these and other skills amongst our most disadvantaged groups to enhance opportunities for work. Education remains one of the key routes out of poverty and disadvantage to a good job and adequate income. Unfortunately employment prospects remain bleak for those without at least a good grounding in the basic skills.

- **Housing – Slough will possess a strong, attractive and balanced housing market which recognises the importance of housing in supporting economic growth.**

Demand for housing of all tenures in Slough remains high with increasing competition from the London boroughs. Slough's close proximity to the capital makes it an attractive alternative to the high house prices and increasingly high rents in London. In response to this increased demand, the council has embraced the opportunity to build new homes and had set an ambitious target of delivering 555 new homes each year. In recognition of the role that the private rented sector has to play, much work has been done to engage with private landlords, offering incentives to encourage them to accept nominations from the council to house homeless families, whilst the council's Regulation Team have embraced the powers that are available to drive up the quality of private rented accommodation. The Money to Move scheme is also being used to incentivise people who are under-occupying their home, to move them into more suitably sized accommodation and make better use of the council's housing stock. All of the council's stock now meets the Decent Homes Standard and there is a robust programme of improvement works in place to further enhance the quality of these homes. Emerging government policy will undoubtedly prove challenging to the service over the coming years. These impacts are currently being analysed and where possible will be mitigated to ensure that a range of affordable housing is available to those residents who wish to live in the borough. This information will also feed into the boroughs forthcoming Local Development Plan and Housing Strategy on which the public will be consulted in 2016.

- **Regeneration and the environment - Slough will be distinctive from our competitors, harnessing the diversity and creativity of our people and our customers and physical fabric to create an attractive local environment for our residents and businesses.**

The borough's long term regeneration programme has (and will continue) to bring about significant investment and improvements to the living environment of a number of our communities. This applies to housing as well as the quality

of public and green spaces in and around the places where people live, work and play. The Heart of Slough regeneration project is already having a positive impact on the High Street and will allow more people to live and work in the centre of town. A number of other projects are also underway to develop our retail sector and create a vibrant town centre for residents. National infrastructure projects such as Crossrail, Western Rail Link to Heathrow and Heathrow expansion will also further enhance our connectivity and increase our global attraction for international and national businesses. Our Local Transport Plan has also brought about significant improvements to our road infrastructure and public transport systems. The ability to find work and key services is critical in addressing local health inequalities and other forms of social advantage. Accessibility planning has helped eliminate a number of the obstacles faced by disadvantaged groups and our communities in accessing work, schools, healthcare and shops. The borough's health and social care providers continue to have a vital role in supporting and contributing to the town's planning processes.

- **Safer communities – Slough will have levels of crime and disorder that are not significantly higher than any other town in the Thames Valley.** *Despite Slough being considerably safer than three years ago, crime is still a difficult issue for some of our communities. We have seen significant reductions in vehicle crime, criminal damage, and burglary. Incidents of violence against the person, robbery of personal property, domestic burglary, domestic abuse and substance misuse – all of which tend to be concentrated in areas of high social deprivation (and are reflected in high levels of nuisance and anti social behaviour) continue to be a priorities for the borough's Safer Slough Partnership (SSP).*

The Board and the wider partnership network have also achieved the following key successes in 2015/16:

Influenced policy and strategy - The Board maintained oversight of a large number of detailed strategies, work programmes and partnership activity which supports the core aims of its SJSW, including:

- Get Active Slough – A Five Year Leisure Strategy for Slough;
- Healthwatch Slough's research in access to extended hours primary care appointments;
- Local Government Declaration on Tobacco Control;
- Mental Health Crisis Care Concordat;
- Mental Health4Life: Building Resilient Communities- Sloughs' CAMHS Strategy 2015 – 2019;
- Promoting and supporting the wellbeing of residents with the voluntary sector 2015 – 2020 Partnership Strategy;
- Slough CCG's report on GP planning;
- Slough's Child Poverty Strategy 2015 - 2018;
- The Children and Young People's Plan 2015 - 2016;
- Slough Borough Council's Five Year Plan - Refresh of outcomes for 2016 – 2010;

- *Add to list after March's meeting*

The Board also considered:

- Healthwatch Slough's research into the experiences of deaf and hard of hearing people's experiences when accessing health services across the borough;
- Healthwatch Slough's Annual Report 2014/15.

Encouraged the appropriate and effective use of services - The Board has promoted integrated working through shared priorities, plans, action and continuing to develop relationship between partners and stakeholders. Examples include -

- Improved access to information, advice and independent advocacy for service users as part of the implementation of the Care Act 2014;
- Transforming health and social care services by the development of a Better Care Fund Plan (BCF) 2015/16 for Slough;
- Investing in initiatives to support an anticipated increase in demand throughout the winter of 2015/16 at Heatherwood & Wexham Park, by improving hospital Operational Resilience and Capacity Planning, discharges and avoiding unnecessary hospital admissions during the winter of 2015/16;
- Mental Health Triage Programme;
- *Add to list after March's meeting*

Fostered a more strategic approach to joint working from across the wider partnership network in Slough – the Board received reports from the following partners, partnership bodies and PDGs in 2015/16:

- The Safer Slough Partnership's (SSP's) Strategic Assessment 2014/15;
- Slough's Local Annual Safeguarding Children Board's Report 2014/15;
- Slough Safeguarding Adult Board's Annual Report 2014/15;
- The Climate Change PDG's annual report into its climate change and carbon management plan activities;
- Slough Borough Councils refreshed Five Year Plan 2016 - 2020
- Slough Youth Parliaments mental health priority;
- *Add to list after March's meeting*

Strengthened its governance and accountability structures – Slough's Wellbeing Board is a committee of the council and as such is subject to the same requirements of openness and transparency as other council committees. The Board took time during the year to understand the structures within which it operates and to ensure that it was fully aware of the extent and limitations of its powers and duties. This work stream involved:

- Reviewing the Board's effectiveness early in 2015 with the assistance of the LGA and Kings Fund;
- Updating its Terms of Reference;
- Developing and agreeing an Overarching Information sharing protocol (OISP) to govern the lawful exchange of information and data between Board members;

- Developing templates and guidance for the PDGs to use when developing their own Information Sharing Agreements;
- Agreeing a Protocol with the Local Safeguarding Children's Board (LSCB and the Slough Adults Safeguarding Board (SASB) to agree how these bodies would work together to safeguard and promote the welfare of children and adults;
- *Add to list after March's meeting*

In addition, the Democratic Services and policy lead reviewed planning and reporting arrangements and introduced a number of improvements:

- The Board's template for reports was refreshed to provide a summary, address key questions and inform the Board if noting, discussion or decision was required;
- A meeting schedule was created to provide a consistent process for report submission;
- A forward plan/forward work programme was created;
- Newsletters were produced to help inform the public and wider partnership about the work of the Board and its PDGs;
- *Add to list after March's meeting*

Facilitated Member and Board development - the Board agreed at an early stage that its success would depend on a high level of understanding, trust and collaboration. The Board's success requires a combination of being agile enough to respond to challenges but also to have clarity and robust arrangements for conducting its business. Members committed to making time for individual and shared development so that the Board had strong foundations for the future. This included participating:

- in member development sessions/ opportunities
- in the LGA's South East Area Chair and vice chair network
- LGA leadership workshops
- Outcomes and visioning workshops
- *Add to list after March's meeting*

Reviewed the Joint Wellbeing Strategy (SJWS) - one of the key tasks assigned to health and wellbeing boards is to produce (and regularly review) a wellbeing strategy which sets out challenges, priorities and desired outcomes that frame the Board's work. The Board produced its first SJWS in July 2013 covering the period up to and including 2016.

The SJWS was based on the findings of the borough's 2013/14 JSNA and took account of findings of an extensive consultation exercise with people who lived and worked in the borough, the PDGs, as well as analysis of data from a range of sources (such as the Slough Story) and input from Board members and their respective organisations.

Following a review of the Board and its increasing strategic functions, which started in the summer of 2015, it became clear that the SJWS would also benefit from an

update. A workshop to review the Strategy, as well as the role and purpose of the Wellbeing Board and the wider partnership, was held on 21 January 2016.

As a result of this workshop..... *[Insert after workshop]*

6. Future plans and activities

As mentioned in the Introduction, the Board wishes to take more of a strategic view of the issues facing Slough by drawing on the expertise and resources of the wider partnership network.

A refreshed Slough Wellbeing Strategy will therefore identify the outcomes that the wider partnership network can achieve together. Following a review of the role and purpose of the Board and the PDGs there will be greater clarity over ownership and accountability for delivery.

In 2016/17, the Board will continue with its strategic role of influencing and leading the delivery of health, social care and wellbeing services in Slough. It will:
[Refine/add to after the workshop]

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Appendix 1: Members of Slough Wellbeing Board 2015/16

- Councillor Robert Anderson, Leader of Slough Borough Council (Chair)
- Lise Llewellyn, Director of Public Health, Berkshire (Vice Chair)
- Councillor Sabia Hussain, Commissioner for Health and Wellbeing, Slough Borough Council
- Ruth Bagley, Chief Executive, Slough Borough Council
- Jane Wood, Strategic Director of Wellbeing, Slough Borough Council
- Simon Bowden, Thames Valley Police
- Ramesh Kukar, Chief Executive, Slough Council for Voluntary Service
- Dr Jim O'Donnell, Slough's Clinical Commissioning Group
- Les O'Gorman, Business representative
- Naveed Ahmed, Business representative
- Rachel Pearce, NHS England representative
- Dave Phillips, Head of Prevention and Protection, Royal Berkshire Fire and Rescue Service
- Colin Pill, Healthwatch Slough

Appendix 2: Issues discussed by the Slough Wellbeing Board in 2013/14

- Annual review of the Slough Wellbeing Board's activity and effectiveness
- Autism Self Evaluation by Public Health England
- Berkshire Public Health spending
- Better Care Fund (BCF) and Local Delivery Plan
- Department of Health (DoH) funding transfer to social care services
- Disabled Children's Charter
- Governance arrangements for the Slough Wellbeing Board
- Introduction to Healthwatch Slough
- Living together : A Community Cohesion Strategy for Slough 2013 – 2018
- Measles, Mumps and Rubella (MMR) Vaccination Programme
- Pharmaceutical Needs Assessment
- Place Shaping Programme
- Primary Care Trust Funding transfer to social care services
- Protocol between Slough Wellbeing Board and Slough's Children and Young People's Partnership Board (CYPPB)
- Protocol between the Slough Wellbeing Board and Scrutiny
- Public Health Strategy
- Refresh of Slough's Children and Young People's Partnership Plan (CYPP) 2013 - 2015-
- Safer Slough Partnership's (SSP) Strategic Assessment for 2013/14
- Slough Borough Council's Housing Services update
- Slough Clinical Commissioning Group's (CCG) Commissioning Plan 2014 – 2017
- Slough's Adult Safeguarding Board's (SASB) Annual Report 2012/13
- Slough's Joint Strategic Needs Assessment (JSNA) for Slough 2013/14
- Slough's Local Safeguarding Children's Board's (SLSCB) Annual Report 2012/13 and Business Plan
- Strategic Asset Planning report – options for improving primary care access
- Climate Change Priority Delivery Group's update on their climate change and carbon management activities
- Update on the activities of Healthwatch Slough
- Upgrade to Slough Trading Estate's Multi-fuel site

Appendix 3: Issues discussed by the Slough Wellbeing Board in 2014/15

- Annual review of the Slough Wellbeing Board's activity and effectiveness
- Better Care fund (BCF) Pooled Budget Agreement for 2015/16
- Child Adolescent Mental Health Strategy (CAMHS) for Slough
- Climate Change Priority Delivery Group's annual update on climate change and carbon management activities
- Disbanding of the Skills, Enterprise and Employment and Community Cohesion Priority Delivery Groups
- Healthwatch Slough's annual report for 2013/14 and work programme for 2014/15

- Heatherwood and Wexham Park Hospitals' Operational Resilience and Capacity Planning (ORCP) for 2014/5
- Information and data sharing arrangements
- Introduction of the Care Act – Transforming care and support
- Joining the Dots – Slough's Joint Autism Strategy 2014 – 2017
- Local response to the Winterbourne View concordat
- Mental Health Crisis Concordat
- NHS England funding transfer to social care 2014/15
- Pharmaceutical Needs Assessment – final document
- Place shaping project – Impact 1 year on and forward planning
- Primary care co-commissioning arrangements
- Prime Ministers Challenge Fund (PMCF) Pilot to improve primary care access
- Recruitment of two business sector representatives to the Slough Wellbeing Board
- Revised Terms of Reference of Slough's Children and Young People's Partnership Board (CYPPB)
- Self care, personal responsibility and engagement task and finish group final report
- Review of Slough Wellbeing Board's governance arrangements
- Re-commissioning of the borough's sexual health services
- Slough Borough Council's Housing Services update
- Slough Borough Council's Five Year Plan 2015 - 2020
- Slough Clinical Commissioning Groups (CCGs) Five Year Plan (final draft)
- Safer Slough Partnership's (SSP's) Strategic Assessment for 2014/15
- Slough Wellbeing Board's development plan
- Slough Wellbeing Boards' communications and engagement
- Slough Adult Safeguarding Board's (SASB) Annual Report 2014/15
- Slough's Local Safeguarding Children's Board's (LSLSCB) Annual Report 2014/15
- Transfer of commissioning responsibility for health visitors and family nurses to Slough Borough Council
- Update on CAMHS pathway mapping and app development